Our Responsibility to Follow Through

Jeffrey D. Horbar, MD

President and CEO
Vermont Oxford Network
Jerold F. Lucey Professor
University of Vermont



Vision

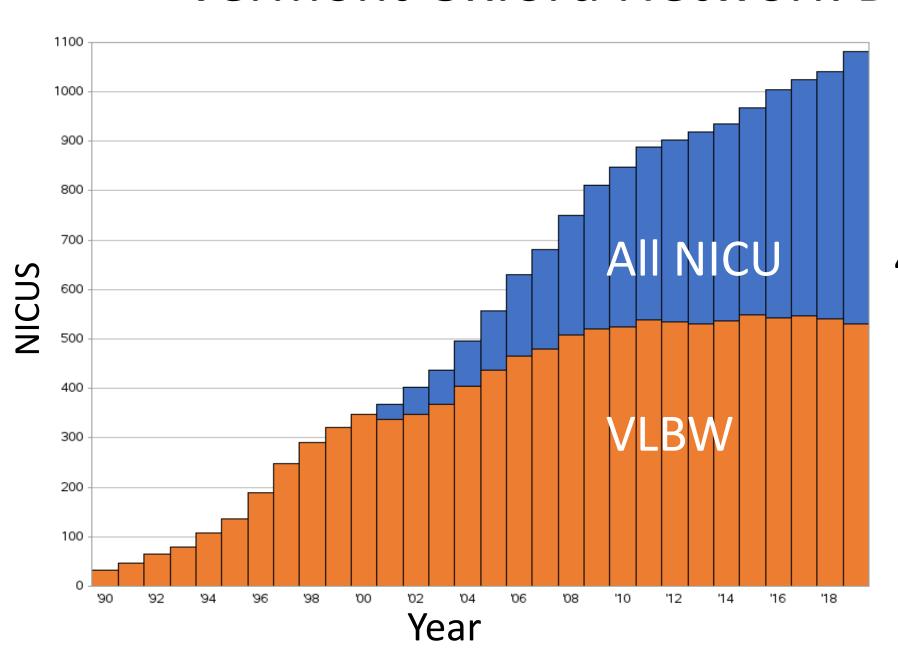
A worldwide community dedicated to making sure that every newborn and family achieves their fullest potential



1421 Newborn Units in 34 Countries



Vermont Oxford Network Database

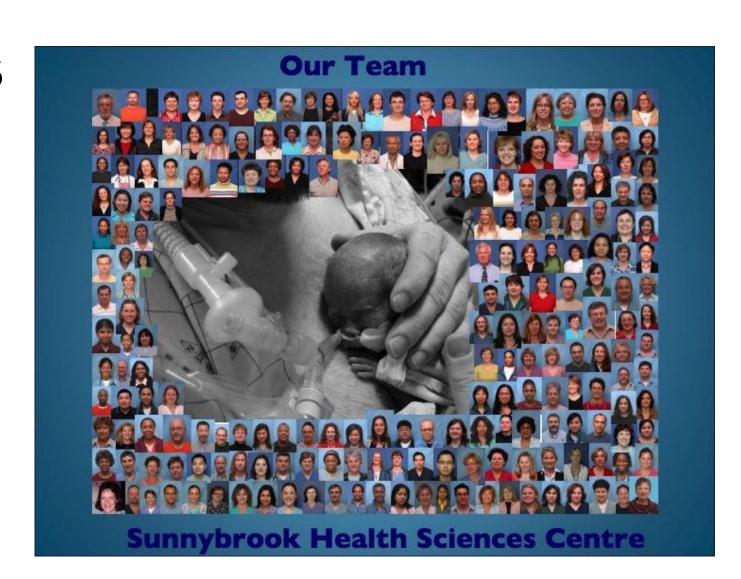


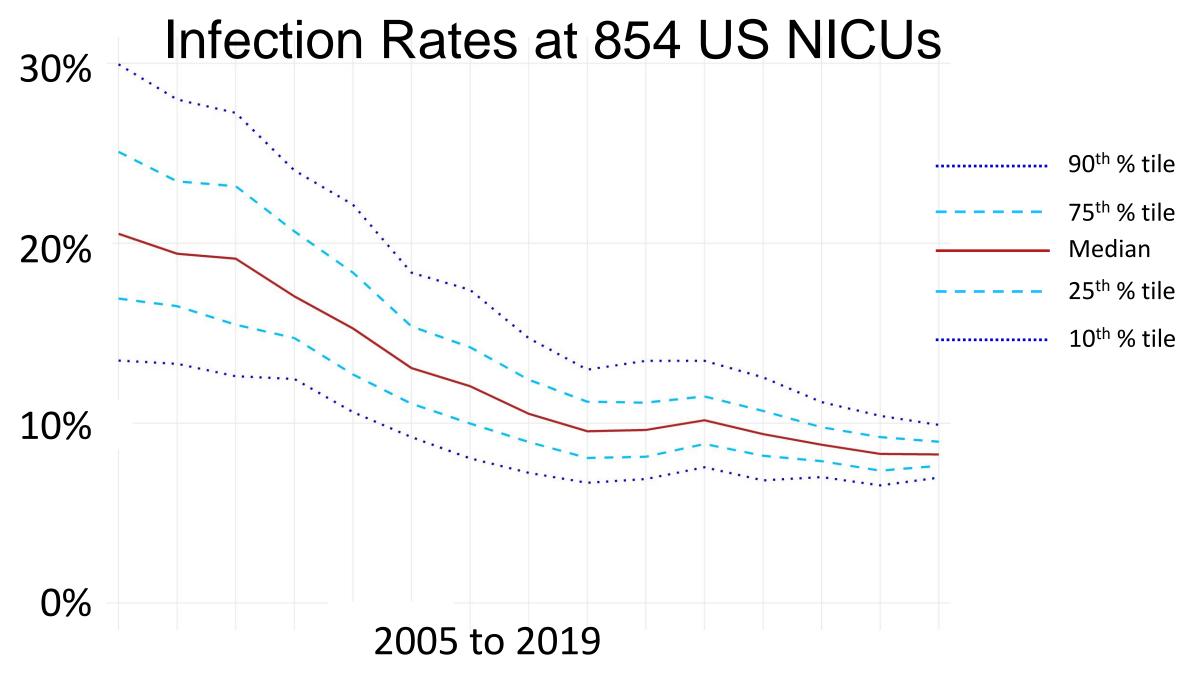
97% of Infants
400 to 1499 gm
Admitted to
US NICUs

Quality Improvement

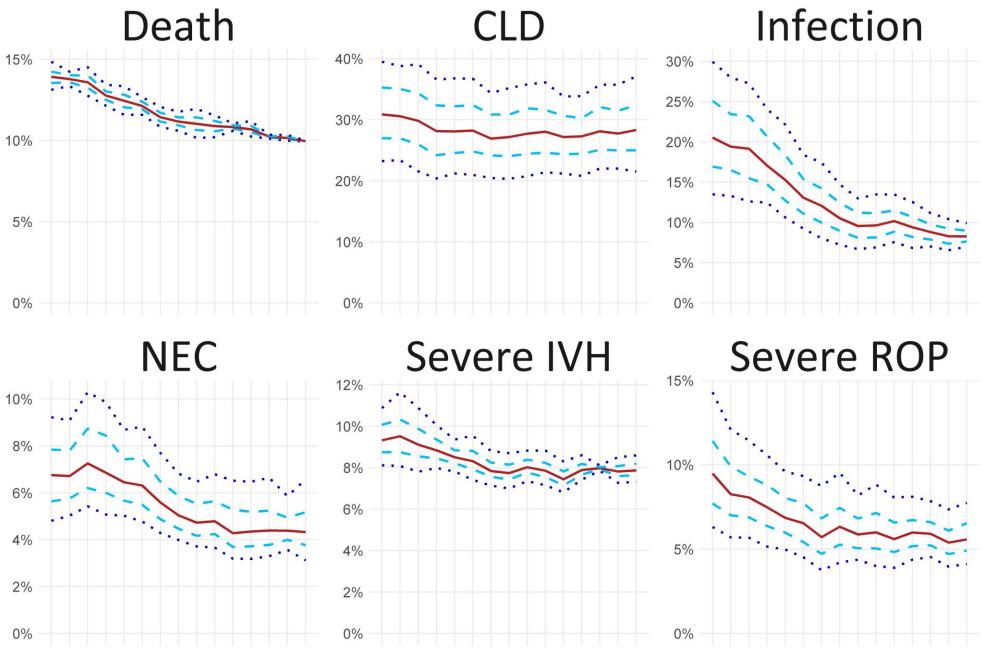
Over 700 teams since 1995







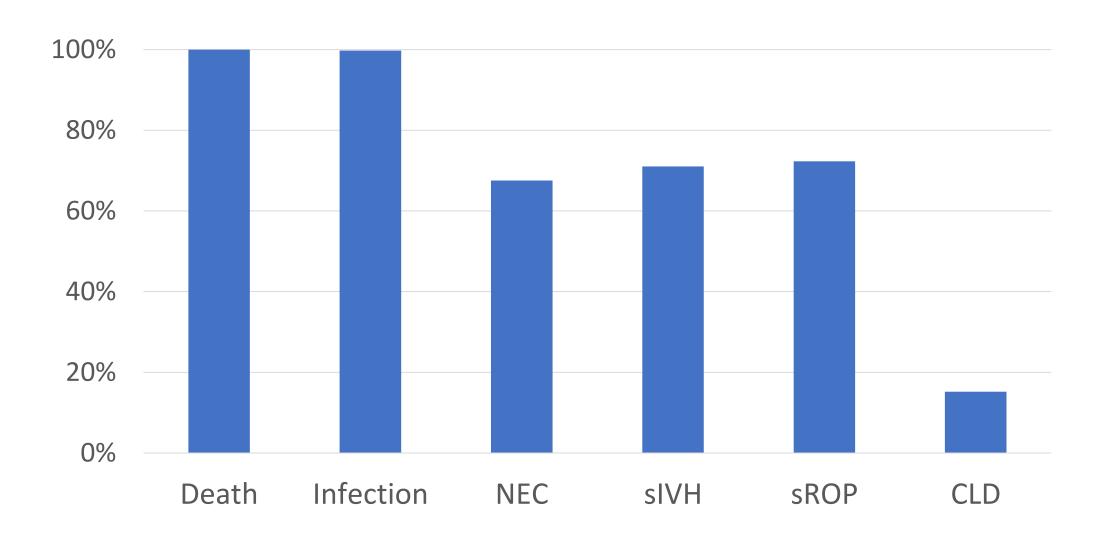
Updated from: Horbar JD, Edwards EM, Greenberg LT, et al. JAMA Pediatrics 2017



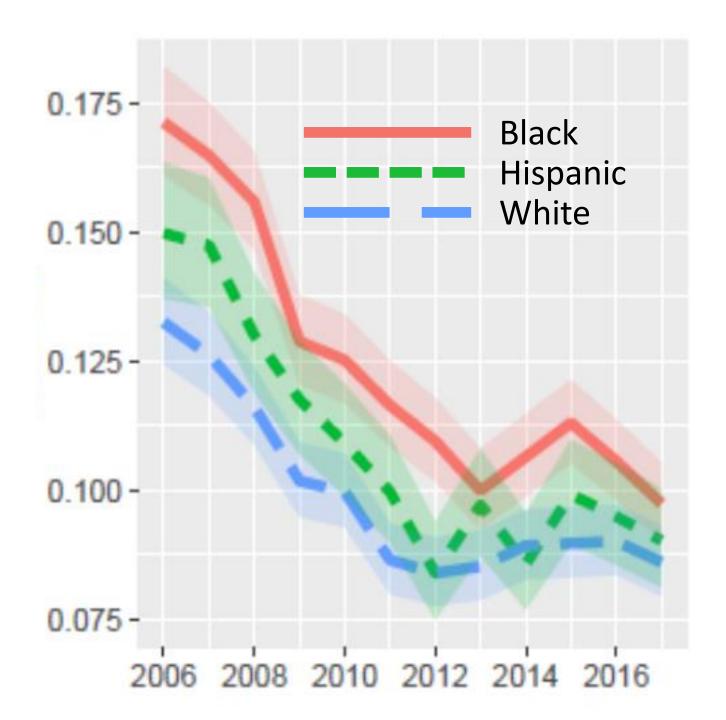
854 NICUs 614,140 VLBW Infants 2005 to 2019

What percentage of NICUs in 2019 have learned to achieve the best deciles from 2005?

NICUS Achieving the 2005 Best Decile in 2019



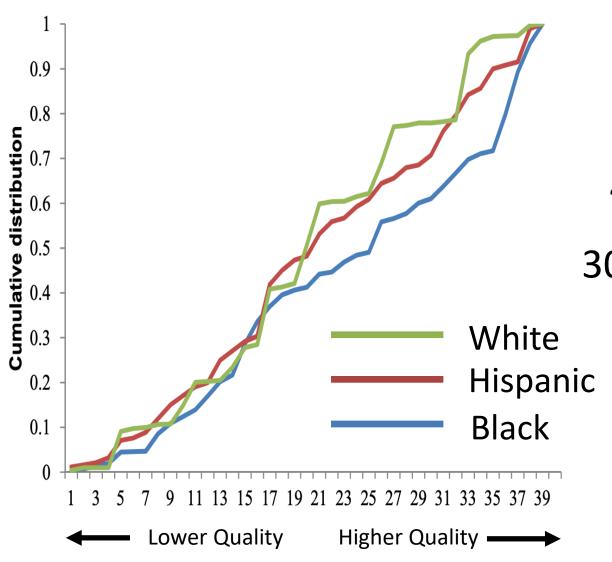
Updated from: Horbar JD, Edwards EM, Greenberg LT, et al. JAMA Pediatrics 2017



Infection Rates By Race and Ethnicity Inborn Infants 789 US NICUs 2005 to 2017

Boghossian NS et al. Pediatrics September 2019

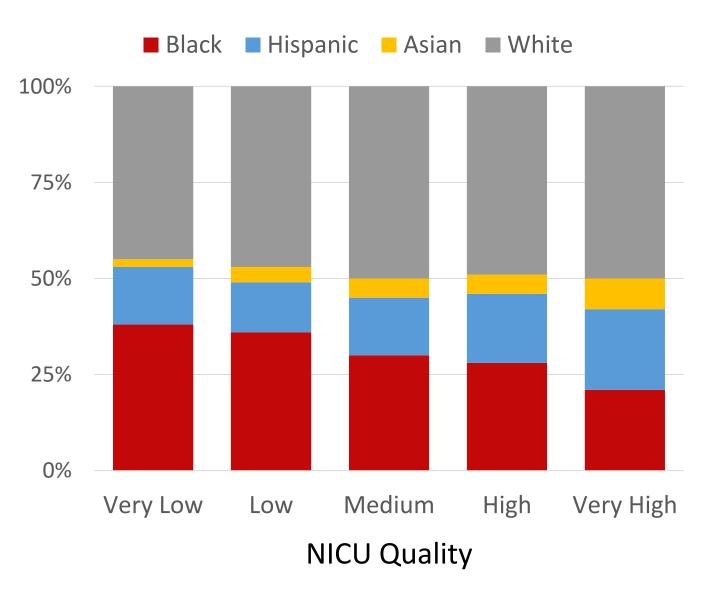
Disparities in Mortality and Morbidity at 39 NYC Hospitals 7177 Infants 24 to 31 weeks



Birth Hospital Explained
40% of the Black-White Disparity
30% of the Hispanic-White Disparity

Howell EA et al. JAMA Pediatr 2018

Racial Segregation and Inequality at 743 US NICUs 117 982 VLBW Infants



Black infants concentrated at lower-quality NICUs.

Asian infants concentrated at higher-quality NICUs.

Horbar JD, Edwards EM, Greenberg LT, et al. JAMA Pediatr 2019

Follow Through

Responsibility Beyond the NICU Walls



Practice Social Not Just Technical Medicine

71 Potentially Better Practices For Follow Through

- Promote a culture of equity
- Identify, prevent and mitigate social risks of families
- Assist families after discharge (transition to home)
- Maintain support for families through infancy
- Develop quality improvement efforts to follow through
- Advocate for social justice

Identify, Prevent and Mitigate Social Risks

I-HELP TM		How Lawyers Can Help
Income & Insurance	\$ -	Food stamps, disability benefits, cash assistance, health insurance
Housing & utilities		Eviction, housing conditions, housing vouchers, utility shut off
Education & Employment		Accommodation for disease and disability in education and employment settings
Legal status		Assistance with immigration status (e.g. asylum applications); Veteran discharge status upgrade; Criminal background expungement
Personal & family stability		Domestic violence, guardianship, child support, advanced directives, estate planning

medical-legalpartnership.org

Quality Improvement for Follow Through

Teamwork Communication Every newborn Equity and family achieves their Families as Partners fullest potential Standardization

Announcing Take Action to Follow Through

Vermont Oxford Network Innovation Grants to Promote Health Equity



Realizing Our Shared Vision By Accepting Our Responsibility To Follow Through

Every newborn and family achieves their fullest potential

